

INFID's WORK PROGRAM 2002

I. BACKGROUND

This draft Work Program 2002 is prepared as a continuation and improvement of program achievements throughout 2001. What are those program achievements? We succeeded in identifying at least five (5) work program achievements, we consider significant, namely:

1. Increase in mass media coverage concerning issues advocated by INFID, from problems of debt burden, CGI role, World Bank and IMF to WTO sessions, on the eve of as well as outside the CGI events. INFID press conference, statement and also a number of seminars attended by INFID were also covered by mass media. Likewise a number of statements concerning debt burden and its way out, about WTO and human rights and political reform. List of statements is attached herewith.
2. Increase in the understanding about debt burden and its solution, about IMF and the World Bank, and about WTO agreements and their impact on the Indonesian people. In particular these can be seen from NGO circles and civil society. INFID has organized dozens of seminars and at least 8 workshops and public debates in different regions of Indonesia.
3. Increase in the dialogue conducted by INFID with the Indonesian Parliament and government. Quantitatively speaking, throughout 2001, ten (10) such meetings and dialogues were conducted with the government and the Parliament.
4. Increase in the dialogue conducted by INFID and CGI members (World Bank, ADB, Japan, Germany, Great Britain, etc.). Outside the CGI meeting in November, several meetings with CGI members were also conducted.
5. Active works of debt working group. NGO Coalition on WTO and a number of monitoring groups on the World Bank, IMF and global issues in Makassar, Medan, Bandung, Surabaya and Padang. INFID has formed a number of working groups. Most active of all is GERAH in Bandung and West Java, NGO coalition in South Sulawesi, Medan and also in East Kalimantan. In Bali, INFID network is monitoring BUIP project financed by the World Bank. In trade monitoring program, INFID succeeded in encouraging the formation of IGJ (Institute for Global Justice) for the advocacy of WTO and Globalization issues.

In order to make INFID programs effective and have an impact, there should be a learning process, namely that INFID should see how far the weakness and the strength of program implementation last year, and tries to improve positive things and overcomes the existing weaknesses and shortcomings. At least there are 8 lessons that can be identified from program implementation in 2001.

1. The results of CGI lobby can not be measured immediately. Progress should be measured in inches and not in yards/meters. Even though one must admit that the lobby visits in Europe did not produce tangible results in the sense of explicit commitments, the general impression is that there is a growing awareness among those people dealing with Indonesia and especially with the debt issue about the urgency of the problem and the insufficient approaches of conventional policies. As it is usual with lobby visits progress is measured in inches rather than in yards.
2. Cooperation and support of INFID partners and Board have enabled proper implementation and success of the program. INFID CGI lobby in Japan, United States and Europe could proceed thanks to the support and cooperation of friends like Nurina, Tish, Frances and Mike (US), Pettifor (London). Cooperation with TWN, Focus and other groups also proved to give access and contribution to INFID works in the field of Trade Monitoring and advocacy on WTO agreements.
3. The role of LO and Janni was very important in CGI lobby this year, so that lobby in Europe ran properly and was according to plan.
4. Vacancy in DSE position throughout 2001 had considerable impact on the increasing job burden and quality of INFID Secretariat. This was because in the end DSE tasks and obligations became the burden of other staffs, which subsequently affect the quality of the staff's performance concerned.
5. INFID still has a number of shortcomings with regard to information and campaign. Information work and dissemination and campaign should necessarily be improved and strengthened.
6. Monitoring of program implementation should be conducted according to preset schedule in PME cycle, in order to monitor quality of work/activity, and particularly to prevent overload in activity and work.
7. It was found out that in 2001 too many programs were carried out and consumed the staffs' time, energy and mind so that some important report in this year (annual report) was not completed.
8. Staff capacity and professionalism should continuously be improved, especially in two matters: financial management and writing report in English.

Although year 2001 was found out to be discouraging, for the majority of Indonesian people year 2002 again becomes the year of hope. The government is expected to make a policy breakthrough in economic and political fields. People continue to hope that economic recovery could be realized soon, so that poor people whose number is around 50 percent (those who earn less than US\$ 2 per day out of 200 million Indonesian people) and the unemployed could get job and earning shortly. Year 2002 also continue to be the year of hope so that victims of human right violation, refugees and victims of injustice during the New Order era could find justice and regain their

dignity. From Aceh to Papua peace and thorough solution of violence cases continue to be the dream of all of us.

Actually, apart of the terrorist attack in September 2001, the economic situation in Indonesia already called for grave concern: export continued to drop, rupiah exchange rate continued to be unstable, and new investment did not come, although LOI of IMF had been signed and the IMF had disbursed its loan. A government that had to carry an almost bankrupt economy and continued to be under the pressure and supervision of IMF and its creditors, did not have much choice. Fragile political coalition, role of a strong but corrupt Parliament, corrupt legal system and conflicts in different regions of Indonesia made higher economic uncertainty.

The 11 September event and international hunt of Al Qaida and Usama bin Ladin will soon bring an impact on Indonesia, especially with regard to the role of security apparatus and the military. Indonesia is preparing a Bill on Anti Terrorism, that very potentially will restrict civil and political rights. This trend will strengthen the idea of security approach under President Megawati, especially in such regions like Aceh and Papua. The return of the military in the administration becomes more obvious. This can be seen in the plan for the establishment of KODAM (Military Regional Command) in Aceh, the relation between the President and the military, and the protracted unsettlement of human rights Court after the direct ballot in East Timor, Trisakti case, Semanggi I and II cases.

Year 2002 was started with the plan of Megawati government to give abolition to Soeharto for humanitarian reasons, announcement on the rise of oil-fuel price, electrical tariff and telephone and, at the same time, the trend to close down corruption-collusion-nepotism cases, and the development of impunity. There are ample reasons and indicators to conclude that reform agenda is still far and even further away from being realized.

CGI Advocacy and Debt

The CGI meeting in November 2000 did not put on its agenda and discuss problems of Indonesia's debt burden. Debt burden will be settled according to the World Bank document prepared for this meeting, entitled *Indonesia: The Imperative to Reform*. Concerning foreign debt burden it suggested 2 methods: (1) finding new soft loan, such as IDA (World Bank) and ADF (ADB) loan; (2) temporary lowering of debt servicing of foreign loan through rescheduling in Paris Club. Informally and implicitly, it was "agreed" that there will be Paris Club III, however it was not discussed nor agreed on the kind of scheme/facilities to be obtained from Paris Club III, due in 2002.

The fact that Indonesia again enters the third rescheduling scheme indicates that the existing solution is not adequate. Indonesia underwent two "treatments" of Paris Club (1998 and 2000), and at the time it was considered that the treatments would help Indonesia. In fact, now creditors should revise once again figures of Indonesia's economic projection and accept the fact that Indonesia is not able to repay her debt, so that it is necessary to make another rescheduling. INFID repeatedly voiced criticism that such a solution was only temporary and a kind of "cash-flow" solution, i.e. 2002-2003 payment will be postponed. Meanwhile the real problem lies in the "stock" of Indonesia's debt, amounting to US\$ 80 billion or around Rp 800 trillion, which is very suffocating and unsustainable.

Advocacy on Trade and WTO

The number of protests launched against WTO agreements and the slow progress of the agreements did not appear to discourage its plan of ambitious liberalization. Since its inception WTO has held four ministerial meetings, namely in Singapore (1995), Geneva (1998), Seattle (1999) and the last one in Doha, Qatar (9-13 November 2001). The results of Doha meeting strengthened the fact that WTO particularly works for the interests of advanced countries only, and marginalizes the interest of developing and less-developing countries. Doha meeting results in the strengthening of built-in agenda in agriculture, TRIPs and services for ambitious liberalization unprecedented before. Likewise it also results in the strengthening of New Round of Negotiations through a series of agreed new issues by stages. Two new issues were agreed upon, namely on Industrial Tariff and on Environment. Meanwhile Singapore issues (on investment, competition policy, trade facility and transparency in government spending) will be reviewed in the fifth Ministerial Meeting in 2003. This shows the victory of advanced countries and the defeat of developing countries. Issues put forward by developing countries, such as implementation problem, Textile Agreement, different and special treatment, etc. did not get appropriate respond and were pushed aside in the negotiation process.

In view of these developments, in 2002 INFID inevitably will continue to respond to WTO issues which, since its inception in 1994, has given quite significant impacts on development problems in Indonesia. In particular, issues within WTO will likely marginalize the majority of Indonesian people, who will lose the competition with outside products, in the field of agriculture, handicraft, small businesses, big and small trading, as well as in manufactured products. Meanwhile Indonesia has not been able to get out from the economic crisis that has hit this country since 1997. The enforcement of WTO rules and speedy liberalization it advocates and new issues in Doha, will further engulf the Indonesian people in poverty and marginalization amidst the globalization system. Although monitoring trade program will phase-out from INFID in 2002, INFID will try to bring it forth through the strengthening of NGOs Coalition on WTO and the establishment of a special organization to deal with trade monitoring, namely IGJ (Institute for Global Justice). In 2003 IGJ and NGOs Coalition are expected to play more important role, whereas INFID role in this issue will be as minimum facilitator only, the same as INFID method in democratization issue.

INFID ROLE

INFID role will remain to base of its nature and function as an international NGOs coalition, trying to affect international decision-making that influences Indonesia's development policy, because INFID has access to bilateral as well as multilateral decision-making process that has some influence to development policies in Indonesia. INFID access to CGI state members (Japan, US, Germany, Great Britain) and to international financial institutions will continue to be utilized and maximized. The second role is to support and to encourage advocacy and policy reform inside the country, together with INFID participants and networks.

The CGI meeting will constitute a special event, because in this meeting policies and changes in policies could be seen clearly. However, important events relevant to the development efforts in Indonesia, such as Paris Club meeting and WTO session will become an arena for INFID to affect changes in policies.

Inside the country, advocacy events will be organized more often in order to affect policies of the government and the Parliament.

II. INFID'S PROGRAMS

A. Program Goals

1. Endeavoring to assure that the formulation and the implementation of national and international policies on development in Indonesia, including those related to lending that creates debt dependency, investment and trade, are in the interest of the poor and disadvantaged, and based on principles of peace and justice.
2. Creating conditions allowing for the strengthening of democratic life through broadening people's participation in, access to and control of development efforts in Indonesia.

B. Strategic Objectives

1. Reduce Indonesia's dependence on foreign debt, debt related process proceeds in a democratic manner, loans are used for the poor and disadvantaged; No transfer of private debt to public debt; Effective legislation to regulate debt agreement.
2. How to make CGI, ODA, IFIs and Trade Liberalization forums to side more with the poor and imbued with social justice.
3. Increasing pressure to settle human rights violation cases in the past, corruption-collusion-nepotism cases, and the increasing pressure for the making of new constitution in order to achieve a democratic Indonesia.

C. Operational Objectives / Output

DEBT CAMPAIGN

1. Increase in understanding of debt issues among religious leaders, civil society and political parties.
2. More understanding on debt problem, the role of Japan and IMF and CGI.
3. Increased dialogue between INFID and the Indonesian Government and Parliament on debt.
4. Advocate INFID position and solutions on debt problem.

CGI AND TRADE MONITORING

1. Identifying potential cases of corruption & inappropriate target through monitoring;
2. Existence of conscious-minded group on the project and program through the organization of several workshop and monitoring activities in different regions;
3. Recommendation from the public for a change of policy in the project/program;
4. Contact with the IMF in different forums to affect policy change;
5. Meeting among the society to launch ideas about IMF and MDBs reform;
6. Provision of materials and books containing alternative concepts to be conveyed to the public;
7. Enthusiasm among community groups to put pressure to bear on CGI, IMF and MDBs policies.

SUPPORT FOR DEMOCRATISATION INITIATIVE

1. Provision of 3 documents of human rights violation cases taking place in conflict regions: Poso, Aceh and Ambon.
2. Existence of 3 pressure groups at national and international levels for the solution of past human rights violation cases, especially the East Timor case after the direct ballot.
3. Existence of 5 pressure groups at national level for the settlement of corruption-collusion-nepotism cases.
4. Existence of 10 joint actions for human rights enforcement and the settlement of corruption-collusion-nepotism cases.
5. Response to different issues of human rights and corruption-collusion-nepotism.
6. Organization of joint actions for humanitarian problems.
7. INFID involvement in NGOs Coalition for a new constitution.

ADMINISTRATION

1. Realization of internship for INFID staffs;
2. Existence of Financial and Personnel SOP;
3. INFID secretariat carries out the decisions of INFID Forum & Board Meeting.
4. Effective communication between the secretariat and the participants.

III. INFID'S MAIN ACTIVITY

DEBT CAMPAIGN

1. Public education

Activities under public education tries to strengthen INFID analysis and tries to ensure that debt policy makers, the Indonesian Government and Parliament, CGI as well as Paris Club take into account proposals and solutions submitted by INFID. For that purpose, it is also necessary to expand the involvement of important social groups, such as political parties and religious groups. International work is also very important, because the dimension of debt problems cover analysis and international mechanism by the World Bank and IMF.

1.1. Seminar and Workshop: Political parties on debt

This activity aims to give information to groups or representatives of political parties on debt problem and its solution. Materials submitted in the seminar and workshop will be around: Indonesia's debt burden and its impact, the existing scheme of Paris Club, existing alternative solution, shortcomings and weaknesses of the existing mechanism of debt-burden alleviation, and also measures to be taken by the people to affect debt policy, at policy as well as at field-application levels, such as the supervision on projects financed by debt. Around 15-20 representatives or delegates of main political parties having seats in the Parliament such as PKB, PDIP, PAN, Golkar and PPP are planned to take part in this activity. Output of this program is expected to result in the stand or position of those political parties on debt solution. This activity will be implemented in Jakarta for two or three days in May 2002. It will be organized in cooperation with representatives of PDIP, PKB and PAN.

1.2. Case Study on Japan ODA

To enable INFID to submit solid arguments and data, it should necessarily have relevant data. For that reason it is necessary to conduct study or research. This research findings will be used as materials for policy paper to be submitted to the Indonesian government and creditor institutions (CGI, Paris Club, etc.). The research/study will involve independent researchers who will assist INFID Team. For 2002, the study will see in more details Japan ODA in Indonesia: kinds of project, mechanism and winner of tender, goods and services procurement and possible leaks or corruption in those projects, and possible violation of human rights and environment. This activity will be conducted in cooperation with JANNI, from February to August 2002.

1.3. Background Paper on Debt and CGI

To promote analysis and solution of INFID, every year, on the eve of CGI meeting in October/November, INFID delegates meet face to face directly with financial officials of the US, Canada, Japan, World Bank, IMF and related creditor institutions. This activity is conducted by around 4-5 INFID delegates in Tokyo, Washington D.C., London, Berlin and Bonn, etc. to submit INFID analysis, findings and recommendations concerning foreign debts and other relevant issues. For that purpose INFID will prepare a "Background Paper on Debt", which will become INFID official document, containing analysis and recommendation on problems of Indonesia's debt. These research and writing activities will be implemented 3 months before October/November 2002. Usually, concerning data collection from Bank of Indonesia, National Development Planning Board, Department of Finance, INFID staffs will be assisted by independent researchers who will work for 1 – 2 months. This activity will be conducted from August to October 2002.

1.4. Interfaith workshop on debt

To disseminate information about debt problem and its solution, INFID will organize seminar and workshop together with main religious groups, like NU, Muhammadiyah, PGI, KWI, to the effect that they may participate in thinking out a solution for this debt burden and do something to solve the problem. The materials for this seminar and workshop will be around: Indonesia's debt burden and its impact, the existing scheme of Paris Club, the prevailing alternative solution, shortcomings and weaknesses of the existing mechanism for the alleviation of debt burden, and also on measures that could be taken by the people to affect debt policies, at policy as well as at field levels, such as supervision on debt-financed project. This workshop will be organized in Jakarta for 2-3 days, and will be attended by around 15-20 persons representing main religious groups in Indonesia. This activity is expected to produce formulations on position and solution proposal that may help the government and the parliament to solve debt problems. This activity will be organized in April 2002, in cooperation with PGI or NU.

1.5. Dialogue with the Indonesian Parliament and Government

This activity will be conducted regularly every month as well as at any time according to relevant events. It is aimed to give information, to update and to impose solution proposal about debt problems. Usually, as it was done in previous years, INFID tries to meet the Parliament Speaker, Chairperson of Commission IX dealing with budget and debt, and also meet representatives of political parties' factions in the Parliament, such as PKB, PDIP, Golkar, PAN factions and others. In 2002 INFID will again propose a better alternative solution, such as "debt arbitration" and other alternative ideas. This activity will take place throughout the year beginning from January 2002.

1.6. International Consultation on Debt

INFID will attend meetings on debt held by Jubilee group as well as by other institutions. Such meeting and consultation are aimed to study solutions and also methods of debt advocacy, at both national and international levels. For INFID, such meeting is important to strengthen its analysis and at the same time to give information about debt problems and status of Indonesia. Among important ideas in the 2002 consultation relates to debt arbitration, insolvency procedure and also odious debt/legitimacy of debt. Three to four consultations are planned to be attended by INFID staff. At the end of January 2002 INFID staff is invited by Jubilee Ecuador to attend a meeting on debt arbitration. This activity will take place in March-May.

1.7. Advocacy on Paris Club meeting in April 2002

On the eve of Paris Club meeting in April 2002, INFID intends to have dialogue with members of Paris Club that will meet and ensure that INFID analysis and solution become the consideration of Paris Club members. For that purpose, INFID, in this case Brussels Liaison Office and Jakarta Office, will organize an activity in cooperation with debt working group and Jubilee Germany and French debt advocacy group (CDI, CCFD, and others). This activity will be in the forms of seminar on Indonesia's debt and public demonstration with the same theme. It will be launched in February or March 2002.

1.8. Seminar on Paris Club

On the eve of Paris Club meeting in April 2002, Indonesia will try to have her foreign debt rescheduled. It is not clear yet whether Indonesia will get normal or better scheme. It is aimed to get a better knowledge about this institution: what is Paris Club, what is the existing scheme/facility (standard terms, Naples terms), what are the terms and procedures, whether Indonesia can obtain better scheme. The seminar will take place for one day in Jakarta, and will invite those parties having good knowledge about Paris Club. The World Bank will be invited to present their analysis on the Club procedure and scheme. Around 20-30 persons from mass media, university circles, research institutes, political party representatives and NGO circles will be invited to attend this program. The seminar is planned to take place in February or March 2002.

1.9. Writing of annual report: INDONESIA DEBT

The annual report will contain at least three parts: (1) Development of Indonesia's debt problems, including the stand and position of the Indonesian government and those of the creditors; (2) INFID activities and works, including progress, big and small, achieved by INFID and its network, and the prevailing weaknesses; (3) challenge to debt advocacy in the future. This report will not be more than 40-50 pages (double space, including tables and attachments). And it will be combined with other program report. In 2000 and 2001 INFID did not succeed in producing this report, especially as a result of the work system and management, in addition to the vacancy of DSE position. In 2002 the report is expected to be worked out soon in August and completed in October. This report will be presented in two versions, Indonesian and English.

1.10. Research and review on IMF program 1997-2002 and its impact on debt

Problems of domestic debt, which out of a sudden becomes inflated to US\$ 80 billion in 1997 as a result of the economic crisis and the IMF intervention, from the economic and legitimacy points of view should be carefully studied and analyzed. From the economic point of view it should be seen how far the IMF analysis and policies and the process of decision-making in November 1997 contributed in the destruction of Indonesian financial system. From the legitimacy point of view, the question is how far burden-sharing principle between public and private sectors is, and how far the burden-sharing between the IMF as creditor and Indonesia as debtor was implemented. This study or research is expected to give a contribution to efforts at finding a solution of Indonesia's debt burden and a reform of the IMF role and program in Indonesia. The study or research will be conducted by INFID staff in cooperation with independent researchers or independent research institute in Jakarta. This study is expected to complete around March to May 2002.

2. Public Campaign

Comprehensive campaign is aimed to disseminate debt issue and the provision of canalization mechanism of people's opinion. In the campaign there are always 2 points that should be observed: message or theme, and campaign medium. With regard to message, the campaign theme can be divided into two main issues: problem and its solution. The problem can be broken down into national issues (debt burden on the state budget), and in sectoral issues (its impact on health, education, agriculture, etc.).

2.1. Comprehensive campaign on Paris Club and CGI

In 2002, INFID will raise more sectoral themes: the impact of debt burden on health, education, examples of excessive debt projects, impact of debt on farmers and agriculture, debt impact on children in Indonesia, and on environment. In 2002 at least 5 themes and 5 messages are expected to be produced, which subsequently will be used in campaign media like posters, leaflets, etc. Meanwhile with regard to solution, INFID will uncover the themes: debt arbitration, insolvency procedure and also debt supervision by the people.

In order that socialization and campaign on debt problem could be disseminated broadly throughout Indonesia, INFID in cooperation with Pernik Institute will organize different forms of campaign events. Among other things, it will be launched through different leaflets, posters, span banners, pins, T-shirts, and so on. Such campaign is expected to be effective in disseminating knowledge to wider sections of the society. This series of activities will run from February to November 2002.

3. Networking

Networking is the core of all INFID work. It is here lie the strength, and at the same time the weakness of INFID, as a network organization or loose coalition. If members of INFID network are active and strong in conducting advocacy, automatically INFID campaign and advocacy are also active and strong. On the contrary, the "fate" of half of INFID campaign and advocacy is determined by the quality of this network. Moreover, the intervention that can be offered by INFID secretariat comprises "multiplying information", inviting the participants more often and finally involving them actively in more concrete advocacy plans.

In 2002 activity instrument to put into test is debt campaign training (emphasizing more on creativity of advocacy action rather than on debt theory), regional workshop and workshop among workers, and facilitation of working group / INFID participants active in conducting debt advocacy, at policy as well as at project supervision levels.

3.1. Debt campaign training

The articulation of Indonesian people in debt problems is far from adequate, including that among civil society. From the experience of last year campaign, creativity and innovation should be found in socializing and disseminating issues and making channels to canalize aspirations of the general public. Learning from last year training, this time training courses will emphasize more on advocacy measure rather than knowledge. This training is aimed to increase the advocacy capability and skill of civil society circle in campaigning debt issues. Training material will include: the IMF role in Indonesia's debt problem, how to plan advocacy program with mass media (radio, TV), how to supervise debt projects in their respective region, how to present information for public advocacy and for policy advocacy. It is planned that from 15 to 20 NGO staffs from Jakarta and outside Jakarta will take part in the 3-5 days training course with trainers from INFID, Roem (INSIST), Nur Pud Binarto from Jakarta News FM, Andy Yus from PERNIK, etc. This activity will be organized around February 2002.

3.2. Debt Workshop (I and II)

Debt workshop is expected to end with the achievement of agreements among workshop participants to form coalition or debt working group or some kind of debt campaign group in the region to conduct short-term as well as middle-term advocacy. This activity will consist of inputs about debt problem and its solution, the people and NGO role, and debt advocacy forms at different levels that can be undertaken by the participants. Workshop materials include the discussion on a number of debt projects taking place in their respective regions. The Regional

Development Planning Board/Provincial Development Planning Board will be invited to provide information and analysis about projects that are taking place in their region. This activity will last 3-4 days, provided that half of the time is dedicated to theory and another half is for practice. In 2002, the activity is planned to be held in Pontianak/Samarinda and in Lampung.

3.3. Debt Workshop with Trade Union

This workshop is meant to encourage the understanding on debt problem and the IMF role in Indonesia, and how trade union may conduct advocacy. The end of the workshop is expected to produce formulation of position and realistic advocacy action plan. Around 15-20 representatives of trade unions are expected to gather for 3 days in Jakarta. Materials to be discussed are: Role of IMF, foreign and domestic debts, the prevailing wage policy, and the ongoing reform. Case of privatization is also discussed as a problem experienced by trade unions of state-owned enterprises. This activity will be conducted in cooperation with SPSI-Reformasi, ACILS and Power Sector Working Group.

3.4. Facilitation of Working Group

Facilitation of this working group in the main is aimed to strengthen and to encourage the activity of debt advocacy groups, especially through the dissemination of debt information. Facilitation of working group may be in the form of travel expenses to attend seminar, workshop, training, etc. It may also be in the form of assistance for research, seminar and workshop organized by INFID networks and participants in Jakarta and outside Jakarta. Concerning location, in addition to cities, towns and regions on Java (West Java, Central Java and East Java), other regions that become the priority are Sulawesi, Kalimantan and the Southern part of Sumatra.

Priority of facilitation is given to active INFID participants that have programs or work plan on debt advocacy. In that way, facilitation will function to "organize" and to "activate" participants and to help their works. By so doing, working relation between INFID secretariat and participants will be stronger and more solid. After INFID participants, facilitation is given to non-participant groups that prove themselves to be active in debt advocacy.

4. Information, Documentation and Publication

Learning from last year weakness, information works should be improved and intensified, covering both quantity and quality. In 2002, INFID will try to maximize information products. In addition to products like books, posters and leaflets, an important spearhead of the information work is "INFID Newsletter", which will appear once in two months in two languages, and can be accessed through e-mail and website.

Publication is intensified in order to expand audience of issues dealt with by INFID. The targets of INFID publication in particular are: NGOs, journalists, members of parliament, staffs of the Coordinating Minister of Economic-Financial-Industrial Affairs, of the Minister of Finance and university circles.

There are some very important and relevant materials to be discerned by the public as well as decision makers. Unfortunately they are available only in English, whereas many parties are eager to read them but faced with language constraint. For that reason INFID will translate books considered to be very important for the general public. Besides, INFID will publish books resulted from INFID own studies and activities for the dissemination of ideas and issues.

4.1. Publication of Book on “Odious Debt”

In 2001, the book “Odious Debt” by Patricia Adam (1991) was translated and edited into Indonesian language, because data and analyses contained in this book were highly relevant with Indonesian situation. Although the book has been sufficiently old already (published in 1991), but because its content is so important and should be discerned by the Indonesian public, INFID will publish it. In February 2002, this book is expected to have been published and an official launching will be held.

4.2. Publication of Susan George’s articles on “Debt, Globalization and its Alternatives”

The translation of Susan George’s seven articles was put in the program and was started in 2001, but the translation work and editing need more time than it was predicted. Besides, other factors in this respect were PO’s busy program and time consuming work load. In the first two months of this year, the editing is expected to complete, namely at the end of March-April and they will be ready for printing in April 2002.

4.3. Publication of Annual Report

The annual report will be documented in printed form as well as stored in website. The report will also appear in two languages: Indonesian and English. The liaison office in Brussels will play a very important role in editing and distributing this report in foreign countries. INFID plans to publish this report in November/December 2002.

4.4. Press Conference

Press Conference will be held according to the need and in line with events to be organized by INFID. In each press conference, INFID will prepare brief analysis and data about debt problems. Materials of press conference will always be circulated to all INFID participants and network; they will be documented properly and stored in INFID website to facilitate retrieval and access by all parties. Press conferences will be held from January through November.

4.5. Update/monitoring

Updating and monitoring of different policies and new decisions in creditor countries and also in multilateral institutions like the IMF, World Bank and also Paris Club. Clipping, e-mail, website, periodic magazine/journal, routine meetings and communication are information source for updating and monitoring work. Results of monitoring will be processed into quarterly and annual reports. It is necessary to have routine procurement of different books and materials on debt issues as

reference and extra conceptual knowledge on the same issues and their solution.

For that purpose, in 2002 procurement of books will be made on routine basis, in addition to periodic subscription of magazine/journal on debt. INFID will try to collect books and articles about Asian crisis of 1997, articles and books written by Amartya Sen, Joseph Stiglitz, Dani Rodrik, Robert Wade, in addition to other relevant books. INFID will also collect papers from the secretariat of Group of Developing Countries (G20) available in their website as well as their printed book. INFID also plans to subscribe the economic journal, BIES.

4.6. INFID Journal/Newsletter

This year INFID will try to produce "INFID Newsletter": 10 pages, bimonthly, containing: articles, advocacy news, information about INFID activities, advocacy photos, etc. to be motorized by PSU Team. This newsletter is expected to become a medium of consolidation of information and networking for participants, Board and INFID networks inside the country as well as abroad. This newsletter will appear in two languages. The target audience of this newsletter will be more "internal", such as INFID participants, INFID Board members, INFID NGO networks/partners, and official institutions like funding agencies, embassies of CGI members and a number of mass media. This newsletter is expected to appear in February, April, June, August, October, and December 2002.

5. Staff Development

In certain period an opportunity is given for staff development in the form of training on policy advocacy (international policy advocacy) and debt issues. In that way the staffs working on certain issues would increase their knowledge and capability, and improve their professionalism, competence and expertise in their field. There are two forms of staff development:

5.1. Internship

Staff development through apprenticeship in some international institutions dealing with relevant issues will be very helpful to develop INFID staffs' insight and skill and to get direct experience from similar institutions and to witness how international NGOs conduct advocacy. It is planned that potential and qualified INFID program officers as well as members of SAP working group to take apprenticeship for 1 month in Washington DC.

5.2. Short Course on Economic and Public Policy

In the effort to increase and to develop the capacity of INFID program staffs in economic and public policy issues, INFID staffs should necessarily follow short training courses (two weeks – one month) organized by such institutions like LPEM UI, CSIS or other similar "think-tank" institutes. Such activity is intended to be organized every year for each program.

CGI AND TRADE MONITORING

MDB's AND ODA

1. Public Education

1.1. *National Workshop on SAP*

This activity is aimed to widen discourse about reform within INFID, and to give alternative solution that may be adopted outside the IMF traditional recipes. This activity will be followed by strategic groups of the society, parliamentarians, journalists, representatives of regional NGOs, students, academicians, practitioners, business actors. This activity is planned to take place for 2 days in July 2002 and in cooperation with the Working Group on Power Sector, Working Group on Privatization and Working Group on Electricity.

1.2. *International Consultation*

This activity is to conduct advocacy on the case of Japan debt-financed project and demand to reduce foreign debt from the Japanese government by launching lobby to the Japanese government and Parliament, non-government organizations in Japan about Japanese ODA policy. This activity will be organized in cooperation with JANNI and will be conducted in June 2002.

1.3. *INFID Annual Advocacy*

This annual advocacy is conducted on the eve of or during the convocation of the annual meeting of the World Bank, ADB, IMF and the annual meeting of CGI. This moment is expected to be effective to voice civil society's demands to MDBs institution policies. Through these forums of annual meetings it would be effective to encourage policy change, demand for debt reduction and the insistence for an independent assessment on MBDs and IMF project/program and to get international coverage. This activity will be conducted in June 2002 in cooperation with foreign NGOs where the activity takes place.

1.4. *Lobby to Indonesian Government and Parliament*

This activity is conducted periodically once in 4 months or according to relevant moments to have dialogue. The dialogue is focused on giving updates about the development of information around issues of corruption of debt fund and facilitating community groups who want to give testimony.

1.5. *Briefing Paper on PRSP & ODA lending in Indonesia*

This briefing paper on PRSP and ODA will be used as a material of advocacy at the moment of CGI annual meeting. This briefing paper will cover review on the planned PRSP preparation in Indonesia and the presence of ODA programs in Indonesia. This briefing paper will be prepared in June-August 2002, in cooperation with JANNI and competent researchers.

1.6. Research on Kecamatan (sub-district) Development Program (PPK)

Conducting research on World Bank program, namely Kecamatan Development Program (PPK). This activity is conducted in three regions: West Java, Yogyakarta and Palu. It is conducted in order to see how far the efficacy of project existence in dealing with poverty in regions, in addition to see the deviation with regard to procedure, technical as well as policy aspects. This program has been prolonged by the World Bank until 2006. It will be conducted in January, May and August 2002 in three regions: West Java in cooperation with GERAH West Java and researchers; Yogyakarta in cooperation with Yogyakarta NGO Forum; and Palu in cooperation with YBHR Palu.

1.7. Research on Privatization

The process of privatization will surely put more pressure to bear, and for that purpose a comprehensive study is necessary through a research and by entering into cooperation with trade unions of relevant state-owned enterprises, or making an effective Working Group (small team) of researchers that prepares basic data with clear output and timetable. It goes without saying, this awareness process takes a long time, because what we need is not only "ideological" awareness, but also argumentative basic data, which can be used as a basis for advocacy. This activity will be conducted in February, March, and April in cooperation with the Working Group on Privatization.

1.8. Data and Document Updating

Updating data related to policy and information of MDBs ODA. Data updating work will be assisted by PSU of Information. This activity will be conducted continuously through website, journal, printed media, and official documents of donor agency members of CGI, or from other institutions having relevant data with issues being dealt with.

1.9. Annual Report

This activity comprises writing of integrated annual report from each division of INFID and becomes a complete report during 2002. Materials of this report focus more on conditions taking place in 2002 and different recommendations submitted by INFID in this annual report will be released to the press, embassies of CGI members, donor agencies, the Indonesian government and parliament, board members and participants of INFID. The annual report will be printed and published in two languages. The preparation of annual report will start in September 2002.

2. Public Campaign

2.1. Workshop / training on IFI

This activity will be conducted by organizing workshops in two regions in Indonesia: Makassar and Mataram. The workshop is aimed to widen discourse about IFI, SAP and their impact on Indonesia's economy. Output of this activity is an action plan of each region to follow up the workshop results by forming network, coalition or work group in different regions to make critical review of IFI policy. Time of implementation: March in Makassar, and June in Mataram.

2.2. Public Debate on Privatization

This activity is aimed to give alternative discourse for privatization policy and to make critical review on privatization process in Indonesia. Given the privatization target of 144 state-owned enterprises in Indonesia, it certainly has an impact on economic and political conditions in Indonesia. Besides, the privatization process has not been transparent, while there has not been any Law nor mechanism regulating the process. This activity will be conducted in May 2002 in cooperation with the Working Group on Privatization.

2.3. Public Debate on Troubled Project of WB/ADB/ODA

Making exposure of troubled projects. This activity is aimed to open and to make public issue cases of project or program of the World Bank, ADB, and ODA. It will be organized twice in 2002 in April and August, in cooperation with mass media, NGOs in Jakarta and in different regions.

2.4. Integrated media campaign

This activity covers media campaign throughout 2002, which becomes the activity of Debt, MDBs, ODA and Trade. It is prepared systematically for one year by taking into account moments to be encountered in 2002. This campaign will be implemented in cooperation with electronic and printed media, and publishing intitutes. The expected output consists of talkshows on TV and radio, printed media coverage, posters, booklets, circulars, pins and stickers and other relevant output.

3. Networking

3.1. Establishment of Focal Point

This activity will be conducted by organizing workshop in three regions of Indonesia: Palu, Lampung and Pontianak. The workshops are aimed to expand discourse on MDBs and to encourage working groups in different regions to monitor MDBs project/program. This activity is expected to create understanding and to improve technical skill about MDBs ODA project/program. Output from this activity consists of action plan from each region to follow up workshop results by forming networks, coalitions or working groups in different regions to make critical review on foreign debt and MDBs project/program. Time of implementation: April in Palu, July in Lampung, and September in Pontianak.

3.2. National TOT on MDBs

This activity comprises Training of Trainers at national level to understand MDBs issues. Through this training regional cadres are expected to emerge who may become motivators in organizing and arousing awareness in their respective environments about the presence of foreign debt, MDBs institution and its impact on the people. The training participants will be equipped with materials conceptually as well as technically in conducting monitoring of MDBs projects in different regions. This activity will be conducted in May 2002 in cooperation with GERAH West Java.

3.3. Facilitating Working Group

Giving facilitation to working groups (power sector, privatization, electricity, pro- poor budget) and other civil society groups. This activity is aimed to support Working Group and CSO activities in conducting advocacy or insight

improvement. By such facilitation, working groups may attend seminar, workshop, research and mass action that support INFID issues. Facilitation is focused on Jakarta, West Java, East Java, South Sulawesi, Central Sulawesi, Kalimantan, Southern Part of Sumatra, Padang and Medan.

4. Information and Documentation

4.1. Study / briefing paper on Privatization

Briefing paper is produced to show INFID position on privatization process and will be used as advocacy materials on the eve of CGI meeting, and lobby to the Parliament and the Government. Briefing paper will be prepared in July 2002.

4.2. Publishing one booklet on IMF

The publication of the booklet on IMF was prepared by Oppusunggu. This publication is aimed to multiply alternative discourse on the presence of IMF in Indonesia and the negative impact of IMF policies. This publication is in cooperation with the writer and the publisher, which will be realized in April 2002.

4.3. Publishing newsletter

This year INFID plans to publish "INFID Newsletter", a bimonthly publication containing articles, advocacy news, information about INFID activities, etc. This activity will be pioneered by PSU Team. It will appear once in two months in two languages: Indonesian and English. The target audience of this newsletter comprises INFID participants, Board members, INFID NGO networks, in addition to official institutions, funding agencies, embassies of CGI members, and mass media. The newsletter is expected to appear in February, April, June, August, October and December 2002.

4.4. Publishing toolkit on MDBs.

It is the publication of a manual in understanding MDBs. The content of toolkit covers basic understanding about MDBs, technique of conducting advocacy, project or program cycle in MDBs institution. This toolkit is expected to facilitate anybody who wants to study and to conduct advocacy on MDBs institution. It is planned to publish toolkit in July 2002.

4.5. Purchasing books on relevant issues

This activity is aimed to add information on new issues related to MDBs, ODA, SAP in the form of book or journal. This book or journal can be used as reference and collection of INFID library.

STRUCTURAL REFORM AND TRADE MONITORING

1. Lobby / Policy Dialogue

- 1.1. Building of opinion and representation of civil society through national workshop:** WTO as a structured world body always organizes various negotiations between Ministerial Meetings to be held once in two years. On that occasion decisions are taken about the reduction or elimination of constraints on market access. Therefore civil society, and especially NGOs should build access to be included in the official delegation of the Indonesian government, so as to enable it to supervise and to participate in national agendas of Indonesia in restricting the pace of

liberalization desired by advanced countries. Besides, NGOs also remain active from outside to canalize the voice of civil society as a whole through such programs like People's Summit or other Alternative Meeting, within WTO as well as AFTA. In 2002 a national workshop will be organized in January 2002, which has got good response from DELRI.

1.2. *Participating actively in international forums on WTO/AFTA/APEC:*

Between different official activities of WTO/AFTA, many programs will be organized, like meetings, seminars, workshops, training, international discussion about globalization and trade liberalization. For that purpose INFID should take part actively in those forums, regionally as well as internationally to voice the interests and aspirations of Indonesian civil society in the world forums. INFID has joined the movement "Shrink or Sink", which has been increasingly active after the last Ministerial Meeting in Doha. INFID will also attend such programs in 2002.

1.3. *Lobby and policy dialogue with the Department of Economy, Trade and Industry and DELRI:*

It is necessary to have dialogues and intensive contact with the Department of Economy, Industry and Trade so as to be able to constantly remind the public and to make them aware about critical aspect of liberalization, which will victimize the people and the business world. It will conducted by means of different hearing, face-to-face meeting, lobby, all of them are directed to policy reform. As a follow up from last year, three-monthly meetings will be held with DELRI, c.q. the Department of Economy, Industry and Trade.

1.4. *Policy Study.* Policy study about WTO is highly needed in acquiring better understanding of the prevailing system and mechanism in WTO, and what is the development of an issue agreement in the WTO. In 2002, study about GATS (services) is highly needed, considering that year 2002 will see the acceleration or ambitious agenda of the implementation and development of the sector.

1.5. *Update / Monitoring:* update and monitoring of different deals and agreements in WTO are considered important. This is especially so because the dynamics and pace of WTO rapidly change from time to time. Update and monitoring are very helpful for different lobby and policy dialogues, and in disseminating different information about WTO. These activities are conducted by means of clipping, e-mail, website, periodic magazine/journal, routine meetings, communication, etc. Efforts will be made so that wto-watch mail-list is constantly enlarged covering various circles in Indonesia.

2. Public Campaign

2.1. *Public Dialogue on WTO-AFTA:* Public campaign about WTO is conducted to increase public awareness on different issues in WTO, having an impact on the life of general public. In the public dialogue, various elements of the society are invited to attend open meetings. Public Dialogue in 2002 will be organized twice in different regions in cooperation with local NGOs.

- 2.2. Campaign on radio/TV/media.** In order that campaign can be spread throughout Indonesia, cooperation is entered into with radio and TV stations about what and how WTO is and its impact on the Indonesian people. Such a campaign is very effective in disseminating knowledge to wide sections of the society.

3. Networking

- 3.1. Facilitating / supporting the development of Working Groups.** Most important of all these efforts are to organize working groups on WTO, so that issues within WTO could continue to work and spread wider. Working Group is the main instrument for advocacy of reform at policy and grass-root levels. NGO Coalition on WTO in 2002 will conduct a series of activities for the arousal of public awareness in cooperation with its members. National meeting will also be held in June 2002 to ensure consolidation and further direction for the Coalition activities
- 3.2. Facilitating new institution (IGJ – Institute for Global Justice).** In 2002 IGJ is expected to have acquired its Deed of establishment of formal institution and receives independent financial support so that it can stand independently. For that purpose IGJ will find its own office, recruit permanent personnel, and prepare programs and its specific activities about WTO. In this year INFID will maintain close relation with IGJ.

4. Information/Documentation

- 4.1. Producing popular materials on WTO, AFTA, and APEC:** In order that issues of WTO can be discerned extensively by the people, notwithstanding low level of knowledge and reading capability, popular materials on WTO, which are easily readable and understandable, either through booklets, posters, or periodicals, shall be made. So, people become more informed and aware about WTO, and critical forces to WTO will be more widespread. In this relation, in 2002 video film titled “Indonesia and Globalization” will be made in cooperation with various other institutions. This video film will facilitate conveying materials on WTO and Globalization to the people. And the launching of that video film will also be supported by campaign in mass media in the forms of posters and brochures.
- 4.2. Conveying information to members of Parliament/Government:** Various results of study, popular materials, updated materials, etc., will be conveyed to various parties which need them, particularly to members of Parliament and government. It is expected that this information will influence the opinion of people who read it, and will influence their decision. In 2002, we will make materials for members of Parliament, and those materials will be sent periodically to them.
- 4.3. Publishing books:** In 2002, we will publish two books, i.e. “Globalization of Agriculture” and “Review on TRIPs in Indonesia”. The drafts of those books are nearly finished (90%) and will be published and launched early in this year.
- 4.4. Purchase of books/materials:** It is deemed necessary to purchase various books and materials on WTO and globalization as reference and

additional conceptual information on economic liberalization and WTO issues.

5. Staff Development

Every certain period we will give opportunity to our staffs to obtain staff development program in economic liberalization sector, WTO, and globalization. Hence, staffs who work in that sector can always follow new discourses and newest knowledge in that issue, and so they can improve their professionalism, competence, and expertise in their respective sectors. For that end, this year BS will attend course on "Globalization" in Schumacher College, Great Britain, in February 2002.

SUPPORT FOR DEMOCRATISATION INITIATIVES

1. Main Activities of SDI

Main activities of this program are:

- **Public education:** This activity will be focused on public education regarding issues of Human Rights (civil, political, economic, social, and cultural rights), and humanity issues on victims of Human Rights violation. The activities among others are:
 - a. Reporting and launching report on condition and state (state of health, food, response from government, and government's long-term plan, etc.) of refugees in Indonesia: in the Mollucas, Poso, Aceh, Kalimantan, in cooperation with Tapak Ambon, Kontras, YLBHI, ELSAM, and other organizations.
 - b. Publishing report on progress of Semanggi I and II cases, in cooperation with groups of Trisakti and Atmajaya students, and the National Committee on Human Rights.
 - c. Publishing book on military crime in conflict territories of Aceh, Papua, and Mollucas, in cooperation with research institution of RIDEP (Rifki Muna Cs.)
 - d. Study on the implication of debts and policy of IMF on health and education budget.
 - e. Study and publication on transparency and accountability of military budget and military off-budget.
- **Public Campaign:** It is for the purpose of mobilizing joint action between various Non Government Organizations and Civil Society Organizations. Planned activities among others are:
 - a. Joint campaign on civilian supremacy with Kontras, PBHI, and Cetro.
 - b. Joint campaign on military role in serious human rights violation by the military and transparency in military budget.
 - c. Joint campaign to settle problems of Collusion, Corruption, and Nepotism, including pressure to continue legal process against Suharto and the New Order.
 - d. Facilitating campaign on civil, political, economic, social, and cultural rights, particularly for victims of human right violation: women, children, urban poor, workers, and peasants.
 - e. Support for new constitution campaign.
 - f. Joint campaign on implication of debts and policy of IMF on health and education budget.

- **Networking:** This activity is aimed to strengthen networking between INFID Secretariat and participants and Civil Society organizations and also to encourage establishment of new coalition and/or new initiatives. Activities planned among others are:
 - a. Solidarity for humanity issue.
 - b. Facilitating Human Rights Advocacy Network both domestically and abroad.
 - c. Support for FORSOLA Secretariat.
- **Information and Documentation:** These activities are expected to support Program Support for Democratization Initiatives, in the form of:
 - a. Disseminating information and documentation on Human Right Violations both domestically and abroad.
 - b. Facilitating establishment of electronic network on Human Rights issue.
 - c. Managing electronic network.
 - d. Journal and newsletter publication.

ADMINISTRATION

A. Network Strengthening, Capacity Building, Internship

1. For Board Meeting in February 2002, the Administration Department has obtained venue for that event, i.e. at Mirah Hotel, Bogor. The meeting will be held on February 4 - 6, 2002. From financial point of view, this meeting can be held with available fund. The Board has been informed to make agenda for that meeting in the first week of December 2001 by Ms. Dete Aliah via fax and e-mail.
2. **Preparation for INFID Conference on September 30 - October 4, 2002:** up to now we have not found the right venue for that conference yet. Taking into account that in previous years the Conference was financed by several donor institutions, we hope so for this conference too. Preparation for the Conference will be discussed in the Board Meeting in February 2002, and by decisions of the Board, the Secretariat will directly make preparations for that program.
3. Overseas internships and short-term courses joined by several INFID staffs, among others are:
 - a. Mr. Bonnie Setiawan will join course on "Exploring Globalization" in Schumacher College, London. One of lecturers in that course is Ann Pettifor, leader of Jubilee + in London. The course will be held on February 3 - 22, 2002.
 - b. Pattimura will join International Policy Advocacy Training for 1 (one) month from May 30, 2002 through June 29, 2002. The course/training will be held in the USA in several cities, i.e.: Washington DC, New York, and Vermont. After the training, Pattimura will join Internship at BIC, Washington, USA. Our staff has contacted BIC representative: Mrs. Nurina Widagdo, who states her readiness to accept Mr. Pattimura's internship at BIC in July 2002. Maybe, Pattimura will take internship for 1 week.

4. Programmer staffs entitled to internship/training have not been granted yet due to unavailability of appropriate course for them.
5. Internship of INFID's participants in Jakarta Secretariat: to improve capability of its participants particularly from outside Java, INFID allocates its budget for one INFID participant to join internship in INFID Secretariat.
6. Internship of INFID participants in various institutions/organizations in Jakarta: to improve its participants' insight, INFID will give opportunity for its participants particularly from outside Java to join internship or workshop that will be held by some institutions/organizations in Jakarta, if those institutions/organizations invite us to join that internship or workshop. INFID will allocate its budget for travel, accommodation, and registration expenses for one participant, during his/her stay in Jakarta.
7. Internship financed by European Office: Plan for sending abroad INFID Administration Staffs is still being fathomed due to considerable expense which shall be allocated by INFID, such as travel cost (ticket and insurance) and accommodation allowance for one month.

B. Project Administration

Each INFID program, i.e.: Debt, MDBs ODA Watch, SDI, INFO DOC and SRTM shall finance:

- a. Office lease: from July 2001 through July 2003 has been paid in advance for two years amounting to Rp 120,000,000.00. So, what will appear in budget of 2002, shall be the lease for July 2001 through July 2002 and cost of lease shall be shared by those five programs annually.
- b. Communications: considerable communication cost consists of internet cost managed by PT Lintas Artha, in which INFID as customer shall pay subscription amounting to Rp 8,500,000.00 monthly. The expense shall be shared by those five programs in INFID.

C. Administration Program

Administration Program is INFID Secretariat Program (Finance, Administration, and Personnel) both for short-term and long-term. The program contains among others:

1. **Personnel Cost:** Personnel Cost, which shall be borne by INFID for its 18 staffs amounts to Rp 707,245,493.52 annually. It consists of base pay + allowances consisting of housing, family, management, and social security allowances, which consist of DKK 10% of total salary, monthly transportation allowance, monthly lunch allowance, monthly insurance, monthly Festive Holiday Allowance + DKK 5% of total salary.
2. **Office Expenses:** They consist of INFID Secretariat operational expenses, which consists of power, telephone, petty cash, office equipment and teleconference expenses.
3. **Office Supplies:** They consist of inventory and kitchen expenses for one month.
4. **Institutional Support:** It consists of:

- a. Registration in Court of First Instance: INFID Foundation has been announced in State Gazette as of early 2002. Cost expended amounts to Rp 1,200,000.00, consisting of registration of two deeds of INFID in Court of First Instance, South Jakarta and registration of those two deeds of INFID in State Gazette which amounts to Rp 900,000.00. Currently INFID is still applying for membership in ECOSOC.
- b. Recruitment: Currently INFID still recruits full-time and part-time staffs. Special for recruitment of International Campaign Coordinator, INFID will cooperate with Acfoa and Australian Volunteer. It is hoped that in April 2002, INFID will have placed the foreign personnel in INFID Secretariat, and he/she will campaign for INFID program in international world. Recruitment of INFID full-time staff is for position in Debt Campaign Program which was previously held by Mr. Sugeng Bahagijo, and who has been promoted to Deputy Executive Secretary in November 1, 2001. Recruitment of staff with part-timer status is for position of Librarian and Website designer, due to Ms. Wiwit Siswarini who currently holds position as Information and Documentation Officer only has limited time to make data of incoming books to INFID at any time and to design website at any time too. Meanwhile job at the Information and Documentation needs special attention as well
- c. INFID internal evaluation: INFID program for 2002 will be evaluated in July 2002, to evaluate already implemented six months of INFID program and to plan the following six months' program. Meanwhile evaluation for 2002 and Grand Proposal Planning for the following 3 years will be made in the end of November through early December 2002.
- d. External Evaluation: INFID has also been evaluated by external parties, from February through March 1999, i.e. by Mr. MM Billah as domestic consultant and Ben Witjes as overseas/European consultant. After being evaluated, INFID was going through a period of transition for institutional restructuring and in May 2000 INFID, which was formerly a non- corporate body, became a Foundation. This external evaluation will be discussed in Board Meeting due to its considerable cost, i.e. amounting to US\$ 23,500.00.
- e. In-house training: To improve its staffs' ability and also to improve their insight in Finance, Administration and Personnel Sectors, INFID gives opportunity to its staffs to participate in courses pursuant to their respective sectors. They can take course in relevant institutions or INFID can invite lecturers to teach in INFID Office.
- f. Extension of medical insurance: At the end of January 2002, the effectiveness of INFID medical insurance with AXA insurance will expire, therefore we need to seek medical insurance, which can really give security for INFID's staffs in obtaining medical treatment and hospitalization.
- g. Status of Secretariats in INFID: There are three Secretariats, which have their office at INFID, and we have to know until when they will have their office at INFID; these are: IGJ, Forsola, and Power Sector Restructuring.
- h. Arrangement of internal meetings in INFID Secretariat: There are five kinds of internal meetings in INFID Secretariat, i.e.: plenary staff meeting, administration staff meeting, finance staff meeting, meeting between programmers and finance section, SE (Executive Secretary)

meeting with finance section and administration section. The meetings are routinely carried out to ensure effective communication and work coordination.

D. Daily Activities

Routine activities carried out by Finance and Administration Sections are preparation of press conference for respective programs, arrangement of meeting between SE (Executive Secretary) & DSE (Deputy Executive Secretary) and guests (foreign and domestic guests of INFID), preparing logistics for CGI campaign, preparing INFID lobby to overseas, preparing overseas and domestic business travel for INFID participants, staffs and networks, keeping and disseminating Board decision, filing historic documents of INFID Secretariat, reviewing job description of respective staffs, evaluating performance of INFID staffs, preparing monthly salary for each staff, and calculating overtime payment for administration and finance staffs, reviewing and making SOP of personnel and SOP of Finance Section.

IV. RECIPIENTS OF PROGRAM BENEFIT

V. IMPLEMENTER ORGANIZATION

- ❖ **INFID's brief history:** INFID started as an organization for implementing program, in this case was its Executive Secretary and Deputy Executive Secretary. It started as a Forum of Indonesian and Non-Indonesian Non-Government Organizations, and was established in 1985 with mandate to make advocacy, campaign, and lobby on development policy. Specifically, INFID obtained mandate to ensure that development policy in Indonesia should benefit the poor and marginal group. Furthermore, INFID also obtained mandate to encourage public participation in policy and implementation of development efforts in Indonesia.

During Soeharto era, the principal role of INFID was giving political protection to Indonesian Non-Government Organizations by carrying out advocacy on implication of development effort on Human Rights, environment, workers, and land ownership in international level for and on behalf of INFID, and also on Human Rights Violation, particularly that relating to civil and political rights. By this way, international community was informed with various problems in Indonesia and threat against Indonesian Non-Government Organizations from Soeharto's regime decreased.

Besides, pursuant to its mandate, INFID also carries out advocacy at national and international level on international financial institutions, particularly on ADB and World Bank, the policy of which very much influence developmental direction in Indonesia.

INFID organizational structure, resources, and method of work have also far developed pursuant to current progress. When it was established, INFID consisted of Indonesian Secretariat in Jakarta and Non-Indonesian Secretariat in The Hague and two Steering Committees: Indonesian and Non-Indonesian which

have duty to supervise and direct INFID advocacy. Currently INFID consists of only one international Secretariat in Jakarta, one European Liaison Office in Brussels and one liaison office in Tokyo in cooperation with JANNI. The number of staffs in Jakarta has developed from 2 persons at the time of its establishment to 18 persons, and other 2 in Brussels. INFID also has an executive committee consisting of 8 Indonesian members and 7 non-Indonesian members.

Its structure and program implementation have also changed. Early in its development, the entire advocacy programs were made by INFID Secretariat in The Hague and Jakarta. In the course of development, it is deemed necessary to add the number of staffs with secretariat duty, for advocacy program on World Bank and ADB, and for advocacy on civil society empowerment with topics on land ownership, workers, indigenous people, and women. Advocacy on Human Rights Violation, particularly that relating to civil and political rights is handled directly by the Executive Secretary in cooperation with various Human Rights Organizations in Indonesia.

After the fall of Soeharto, with a political space much more transparent, plus the progress in information technology, economic crisis that causes Indonesia to become IMF's "patient", and considerable foreign debt, it is natural that INFID is expected by Non-Government Organizations in Indonesia - pursuant to their Reposition meeting at the end of 1998 - to become principal initiator in advocacy on international financial institutions' policy including the implication of IMF program and also debt burden and free trade. However, as a forum and coalition of Non-Government Organizations, INFID still has the main duty to establish common ground in advocating the enactment and promotion of Human Rights and democracy in Indonesia.

After INFID Conference in Bali in September 1999, followed by strategic planning and secretariat restructuring, INFID has a program for the secretariat, campaign on CGI loan advocacy, advocacy on problems of trade, and support for democratization in Indonesia. This program becomes the program of SDI and is under the supervision of director's office.

❖ ***Vision and Mission of INFID pursuant to its Articles of Foundation and By-Laws:***

- To endeavor and to assure that the formulation and the implementation of national and international policies on development efforts in Indonesia, including those related to lending that creates debt dependency, investment and trade, should be in the interest of the poor and disadvantaged, and based on principles of peace and justice.
- To create condition allowing for the strengthening of democratic life through broadening people's participation in, access to, and control of development in Indonesia.

❖ **INFID Basic Values** shall be democratization, equality, and enactment and promotion of Human Rights.

❖ **INFID Strategic Role:** As an open and pluralistic forum of Non Government Organizations, INFID has a role to facilitate communication between Non-Government Organizations in Indonesia and overseas, in order to overcome structural poverty problems and to improve the life of poor and marginal people.

Besides, INFID also encourages universal values for Non-Government Organizations with various backgrounds. INFID also has a role in establishing various coalitions and networks both domestically and abroad, and all of them advocate civil, political, economic and social rights of the marginal, the poor, and the disadvantaged.

❖ INFID Secretariat consists of:

- Division of Director's Office: Executive Secretary and Deputy Executive Secretary.
- Division of Administration and General Support: Finance and Secretariat Sections.
- Program Division: Debt Campaign, CGI and Trade Related Issue (MDBs & ODA watch, Structural Reform and Trade Monitoring), Liaison Office.
- Support Unit Program Division: Networking, Media Campaign, Infodoc, IT support, and Institutional Networking.

Executive Secretary based on the mandate from the Conference and the Executive Committee shall be responsible for the smoothness of INFID program, Secretariat financial problems, and smoothness of networks and lobby. His/her deputy shall be responsible for planning, monitoring, evaluating, and developing policy, and also for Secretariat internal problems. Whereas SE and DSE (Executive Secretary and Deputy Executive Secretary) shall be responsible to the Executive Committee.

Executive Secretary and Deputy Executive Secretary shall decide policy having internal secretariat character, including program implementation, work division based on annual work plan, and shall report the result of annual work to the Executive Committee. They are also responsible for the management of SDI program.

Program Division shall be managed by 3 program officers and liaison officers who are responsible to the Executive Secretary and Deputy Executive Secretary. Whereas Support Unit Program Division shall be responsible to the Executive Secretary and Deputy Executive Secretary and shall function to support INFID programs. While Division of Administration and General Support shall be managed by Office Manager and Finance and Resource Manager and shall be responsible to the Executive Secretary and Deputy Executive Secretary.

❖ ***Inter sector/unit coordination and work mechanism in planning, implementation and monitoring, evaluation and program reporting***

Deputy Executive Secretary shall be responsible for the smoothness of PME function. Secretariat program shall be based on 4 yearly program authorized by INFID Conference. Annual program shall be derived from that program and then be implemented together by the entire secretariat staffs, while its implementation will be attended by several members of Executive Committee, and INFID participants are also planned to attend it. Then Deputy Executive Secretary shall determine the quarterly monitoring cycles. Each division and staff shall be responsible to make quarterly and annual activity report and annual evaluation to Deputy Executive Secretary. Deputy Executive Secretary and Executive Secretary shall be responsible for the final compilation and editing of the entire

reports. Annual planning shall be made by respective divisions based on approved format and submitted to Deputy Executive Secretary.

❖ **Personnel available for program implementation**

INFID Secretariat is staffed by 18 persons, with 16 persons in Jakarta and 2 persons in Brussels. Their qualifications are: 1 person of S-3, 3 persons of S-2, 6 persons of S-1, 4 persons of D-3, 3 persons of Senior High School, and 1 person of Junior High School. Regarding its gender composition: 6 of them are women. Respectively they have position as: 1 Executive Secretary, 1 Office Manager, 1 Junior Manager, and the rest are program support and administration.

❖ **The Strength and Weakness of Organization**

Strength: INFID is an international organization with extensive networks home and overseas. INFID also has good access to government, Parliament, representatives of the members of CGI, national press, scholars, and important figures. INFID also has good reputation and relation with donor institutions in the USA and West Europe. Due to its international character, INFID has also access to parliaments and governments of the members of CGI, particularly in the issues of development and Human Rights. INFID has also experience in advocacy at international level. Due to its network characteristic, idea and opinion of INFID can not be easily ignored. INFID has also staffs educated and experienced in carrying out advocacy and lobby. As coalition of Non Government Organizations with pluralistic and open characteristics, INFID has also strength as motor of common initiative and solidarity.

Weakness: As an international organization, international secretariat staffs in Jakarta still lack competence and skill, particularly in English proficiency for written communication. The unavailability of non-Indonesian staff in its secretariat also diminishes its character as an international secretariat. The repeated problems are slack of communication between secretariat and liaison office. The many activities in secretariat are often too late to be informed to LO, so LO often obtains information from other sources. Uncertain political situation also makes regular briefing with LO very important. Communication with participants and Board members outside Jakarta also does not run smoothly.

The international character of INFID also becomes its weakness, because it is always difficult to ensure that certain political position beyond something that has very universal character is in the scope of the mandate of international Non-Government Organizations network by the name of INFID. That problem is very relevant in relation to position of INFID in responding to various domestic political problems. Open and pluralistic characters of INFID also make it impossible to take covered or radical stance. The varied participants also make INFID always take a mid-course. This makes a part of participants consider that INFID is ineffective as advocacy network due to its consistently moderate position. Other weaknesses are the character and definition of non-Indonesian INFID participants. They have very liquid character. It is closely related to its history of establishment, where INFID was established by Novib, with donor organizations such as Hivos, Novib, and Bread for the World, etc., thus making the membership of international advocacy organizations very few.

Those above-mentioned weaknesses have been tried to be overcome by among others:

Making three mailing list for communication between INFID Secretariat, Executive Committee, participants, and liaison office. All secretariat activities including meetings, joint campaign, establishment of new coalition, etc., shall be reported. INFID activities shall also be reported by liaison office in news service: Short News Overview.

To increase English proficiency, INFID plans to introduce course of making written report in English for its staffs. Non-Indonesian Staff is in the process of recruitment through Australian Volunteer Service.

The problems of Indonesian participants, determination of position and direction of advocacy shall be discussed in the meeting of the Executive Committee and General Assembly.

❖ **Cooperation/Collaboration**

Domestically, INFID will try to involve participants and networks active in INFID issues, such as KPI, Forum of Non Government Organizations in Yogyakarta, YBKS, Wisnu Foundation, Gerah, and several student groups in its advocacy.

Besides, to extend its stakeholders, INFID also cooperates with social groups and religious organizations, such as NU, PGI, KWI, Muhammadiyah, trade unions, peasant unions, and urban poor groups. In the issue of Trade and WTO, INFID also involves organizational groups of farmers, workers, and trade associations such as the Indonesian Chamber of Commerce and Industry (KADIN).

In the advocacy on CGI, Debt and Trade, INFID will synchronize its activities with that of its partners, such as HRW, BIC in the USA, and Jubilee + in London, and also with INFID Liaison Office in Brussels for Europe, and JANNI and Ninja for Japan.

In the advocacy for debt program, INFID will continue to cooperate with Jubilee +, German Jubilee, Eurodad, Groups in France (CCI, CCFD) and other debt advocacy groups.

In the Trade monitoring program, INFID will continue to cooperate with TWN, Malaysia, Focus of the South Globe, etc.

SDI program is implemented by INFID Secretariat in cooperation with Human Rights organizations such as ELSAM, Kontras, PBHI, with the Coalition of Non-Government Organizations such as KOTA, with network organizations such as WALHI (Indonesian Environment Organization), and UPC, with women organizations such as Kalyanamitra, Solidaritas Perempuan (Solidarity for Women), Koalisi Perempuan (Women Coalition), with Solidarity Network such as FORSOLA, TAPAK Ambon, and with network of humanity workers such as *Tim Relawan untuk Kemanusiaan* (Volunteers Team for Humanity). Those organizations are chosen due to SDI's focus of enactment of civil, political, economic, social, and cultural rights. Due to its character of developing joint initiative, in its implementation, INFID's participants will become principal partner.

Cooperation shall be carried out in the form of campaign, advocacy, lobby, and program support such as investigation and financial support for secretariat such as for FORSOLA.

❖ **Monitoring and Evaluation**

Monitoring and Evaluation function is implemented by the Deputy Executive Secretary in Planning, Monitoring, and Evaluation of Programs. All activities are implemented by Secretariat staffs. Planning shall involve part of the Executive Committee and some of INFID participants are also planned to be involved in it. Internal monitoring function shall be carried out each quarterly. Evaluation shall consist of internal and external evaluation. External evaluation shall be carried out by independent party in the end of 3 yearly program.

VIII. RESOURCES NEEDED